CEU IS A NEW MODEL FOR INTERNATIONAL EDUCATION; A CENTER FOR THE STUDY OF CONTEMPORARY ECONOMIC, SOCIAL AND POLITICAL CHALLENGES; AND A SOURCE OF SUPPORT FOR BUILDING OPEN AND DEMOCRATIC SOCIETIES THAT RESPECT HUMAN RIGHTS AND HUMAN DIGNITY.

University with a Mission –

Central European University was founded at a time of great upheaval, as communism crumbled, and democracy triumphed. In 1989, the year of the fall of the Berlin Wall, a group of prominent intellectuals from Central and Eastern Europe met in Dubrovnik, and conceptualized an international university that would help facilitate the transition from dictatorship to democracy. The new university would seek to combine teaching, research, and engagement in order to promote the development of open society.

During the following year, Hungarian-American financier George Soros consulted with Vaclav Havel, president of Czechoslovakia, Polish MP Bronislaw Geremek, and Arpad Goncz, president of Hungary, among others, laid the groundwork for the university, and opened the doors of CEU in April 1991.

CEU has fulfilled its founding vision. Its mission is more relevant than ever in a world where democracy faces challenges around the globe. Today, as we celebrate our 25th anniversary, our students come from a record 107 countries. We bring together scholars and practitioners from across the globe to our Budapest home for open debate, the exchange of ideas, and development of new knowledge. Our academic excellence is recognized internationally. Our research is groundbreaking, in emerging interdisciplinary fields. Our alumni, now numbering over 13,000 in 131 countries, have become ministers, university presidents, human rights lawyers, company founders, grassroots activists, teachers, authors, policymakers – all working for positive change with a dedication to the principles of open society.
It is an honor to lead CEU during its 25th anniversary year. The University is strong and unwavering in its commitment to an open society. We are dedicated to academic excellence in the social sciences and humanities in an era when these fields are increasingly undervalued and underfunded. We are educating talented students to think critically so that they can effect positive change in countries around the world where CEU’s 13,000 alumni now live and work.

CEU has transformed itself in 25 years. In 1991, it was a fledgling institution for training leaders in Central Europe’s post-communist transition countries. Today, it is a widely recognized global center for graduate education, for the creation of new knowledge, the promotion of open debate, and the search for solutions to societal problems. CEU is the only university in the world with the explicit mission of teaching and studying what makes an open society. We are also perhaps the most diverse university in the world, with no dominant nationality among our students and alumni.

CEU’s anniversary celebrations in June 2016 will mark the conclusion of my seven-year tenure as President and Rector of this remarkable institution. It’s been a stimulating time to be at CEU. We have worked successfully to protect the University’s autonomy and academic freedom in an increasingly challenging political environment. CEU’s reputation for academic excellence can be seen in the record levels of competitive research funding received by our faculty, strong increases in student applications and larger financial contributions from donors.

To assure that our buildings can support our ambitions, we have launched a major redevelopment of our campus, the first portion of which will be completed in summer 2016.

The campus project will bring together all parts of the University, facilitating cross-disciplinary and inter-departmental work by faculty and students. I’m particularly pleased by CEU’s experimental new faculty-driven intellectual framework, defined by four themes – social mind, inequality and social justice, governance, and energy and society – which fosters interdisciplinary research, teaching and civic engagement.

Over the last seven years we have created or expanded cutting-edge academic programs, bridging theory and practice and spanning disciplines. These initiatives include a new Department of Cognitive Science and a Center for Network Science, a new School of Public Policy, a reinvigorated Business School, an Institute for Advanced Study, a Center for Teaching and Learning, and the largest program for Roma graduate training and education in Europe.

I am honored to have worked with our outstanding faculty, excellent staff, committed students, loyal alumni, dedicated trustees, and generous donors to make CEU the distinctively great institution it has become on its 25th anniversary.
Central European University is like no other. Founded to bring new perspectives to democratic transition and leadership after the fall of the Berlin Wall, CEU has brought its mission to teach, research, and promote the principles of democracy and open society into new dimensions in a rapidly changing world. Together with its unparalleled diversity among students, faculty, and staff, CEU has become as international and outward-looking in character as Founder and Honorary Chairman George Soros envisioned it 25 years ago.

CEU continues to innovate academically and create new knowledge. That purpose is paired with an explicit commitment to civic engagement, which it has broadened into new partnerships and the development of responses to pressing policy and business challenges. Rooted in Central Europe, CEU has become truly global, with students currently from a record 107 countries. In 2014-15, CEU took great strides toward sharpening its mission and expanding its reach, preparing for the celebration of its 25th anniversary in 2016.

As part of the examination of its mission, and in response to the challenges democracy faces in today's world, CEU launched the Frontiers of Democracy Initiative, a two-year series of high-profile conferences and lectures bringing scholars, researchers, and practitioners from around the world together to debate and discuss the issues facing democracies today and potential policy solutions. The initiative, begun in fall 2014, has featured Nobel prize-winning economist Joseph Stiglitz, Mongolian President Tsakhiagiin Elbegdorj, Harvard University Professor Michael Ignatieff, Columbia University Professor Saskia Sassen, and acclaimed writer and Stanford University Professor Francis Fukuyama, among others. The series culminates in four international conferences to be held in Budapest in 2015-16, examining from comparative perspectives the myriad contemporary problems in constitutional democracies, the rise of neo-authoritarian forms of governance, and innovations in democracy.

CEU's commitment to open society goes beyond the classroom. Just as CEU began to welcome students back to campus in fall 2015, refugees, mostly from the conflict in Syria, were pouring into Budapest. The CEU community – staff, faculty, and students – came together to address this humanitarian crisis in several ways, dramatically illustrating the relevance of CEU's mission and the importance of its location in Budapest. CEU's Vera and Donald Blinken Open Society Ar-
chives provided space for donations. Volunteers collected and distributed donated clothing, food, and medical supplies. Students who could speak Arabic, Farsi, Pashto, and other languages provided much-needed translation services on a volunteer basis. Wi-Fi and mobile phone-charging stations were set up, providing refugees with a crucial lifeline to family and friends. Faculty and researchers held lectures and invited experts to discuss philosophical, foreign policy, gender, human rights, and other aspects of the crisis.

Longer-term initiatives were also launched – CEU now offers refugees the opportunity to audit graduate-level courses, and to take weekend courses in English and career planning, taught by volunteers. Funds have been set aside to ensure full scholarships for qualified students from Syria for the next academic year. Two Syrian researchers who arrived in spring 2015 are planning for the reconstruction of the city of Aleppo at CEU’s Center for Conflict, Negotiation and Recovery at the School of Public Policy.

The refugee crisis is just one of many contemporary issues addressed and examined at CEU from a variety of perspectives. The conflict in Ukraine and its consequences were the focus of a series of lectures and panel discussions in 2014-15 hosted by the Center for EU Enlargement Studies (CENS), bringing together activists, policymakers, and analysts alike. CENS also published a European Commission-funded book reviewing the integration of East and West 25 years after the fall of the Iron Curtain. Other events also bridged the gap between academia and policymaking, such as “Freedom from Fear in a Diverse Society,” panel discussions broadcast as a satellite event of the Council of Europe’s World Forum for Democracy in fall 2015, hosted by the Human Rights Initiative and the Department of Legal Studies at CEU.

CEU aims to ensure that students, researchers and faculty engage with policymakers and practitioners. For example, the School of Public Policy (SPP) and the Institute for Advanced Study have teamed up with the Global Public Policy Institute in Berlin to launch a fellowship program to host researchers and practitioners from nine rising, non-Western countries. The Global Challenges Fellowship program, supported by the Volkswagen Foundation, aims to develop fresh perspectives on some of the world’s most pressing policy challenges. SPP’s Global Policy Academy brought 200 policy professionals from more than 50 countries to Budapest for courses on migration policy, drug policy, and civil society leadership. Separately, the Center for Policy Studies runs Policy Labs for students with partners including Habitat for Humanity International, the International Federation of the Red Cross, and the United Nations Office for the Coordination of Humanitarian Response.

STEFAN ROCH
PhD Student at the School of Public Policy, Volunteer with the Keleti Connected Wi-Fi for refugees project

“I learned about the Wi-Fi for refugees project in the CEU Helps Facebook group, initiated by a CEU student. There are so many initiatives around, everybody at CEU is very active. It’s a tight community of people who want to do something, a very enabling environment.”
CEU contributes to the work of international organizations not only on the policy level but in training in key skills. Department of Environmental Sciences and Policy colleagues, in a joint project with the United Nations Environment Programme, have been conducting international workshops since 2014 to teach professionals in the environmental field how to use the newest technologies for data analysis. Workshop topics included water security and disaster risk reduction – specifically, how new technology that captures reliable, accurate, and timely data can enable more informed decisions about these issues. CEU colleagues presented the project to environmental thought and action leaders at the Eye on Earth Summit 2015.

CEU has also stepped up efforts to reach out to philanthropic individuals and organizations interested in supporting its mission and its vision. As a result, 2015 was a banner year for fundraising at CEU – fundraising targets tied to the 2012-2017 strategic plan were met early, a new Legacy Giving Circle was launched, and private funding commitments in support of the University’s mission, programs, and campus renewal reached unprecedented levels.

Trustee Emeritus Ambassador Donald Blinken and Mrs. Vera Blinken provided a major bequest to establish an endowed fund in support of the research activities and public programs of the newly rededicated Vera and Donald Blinken Open Society Archives. The Archives are Europe’s largest repository of multimedia records regarding the Cold War, the history of communism and its aftermath, the birth of civil society and the international human rights movement. The Archives engage with the community through exhibitions, film screenings, lectures, research, and publications in an effort to confront and understand our common past.

A concerted focus on scholarship funding yielded substantial investments from trustees, foundations, alumni, and other individual supporters, including through the George Soros Leadership Fund, honoring CEU’s founder and honorary chairman, as well as an alumni challenge led by Trustee Richard Blum.

CEU’s commitment to open society and democracy manifests itself in myriad ways across the University. At CEU Business School, the Center for Integrity in Business and Government, with funding from the Siemens Integrity Initiative, conducted 11 workshops for educators, executives, and public officials from more than 20 countries and developed an integrity curriculum for others to help fight corruption and implement transparency and accountability.

In the last decade, the University’s Roma Access Programs (RAP) unit has awarded academic scholarships to over 200 Roma students from 20 countries, preparing them for graduate degree programs at CEU and other leading universities across the continent. RAP also introduces students to professional opportunities and internships in major institutions in Europe. With the help of its generous donors, including the

"Budapest is a great magnet for many of the fellows, partly for the great network of scholars here, and partly because IAS is a university-based institute, not a national one. CEU and IAS have a reputation of being open, cutting-edge, and adventurous, ideal for trying out new research."

NADIA AL-BAGDADI
Professor in the Department of History; Director of the Institute for Advanced Study (IAS)
In winter 2009, Budapest shelters ran out of funds and couldn’t provide food for the homeless. Families were encouraged to cook for people in need. After doing so for a while at home, I shared the call with the CEU community, and we repeat the drive every year.

ZSUZSANNA JASZBERENYI
Director of Admissions; Volunteer for the homeless

In a world where religious extremism is causing violent conflict and tragedy, the University’s Center for Religious Studies (CRS) is at the forefront of research on a variety of aspects of religion. CRS administers an advanced certificate program in religious studies at the MA level for students in five academic departments, and expanded the program to the doctoral level in fall 2015, including the launch of a university-wide colloquium, “Religious Enthusiasm: Psychology, Politics, History.” Separately, CRS and CEU’s School of Public Policy offered a Summer University course, “Religion and Violence in Global Perspective,” in July 2015.

CEU’s Jewish Studies Program celebrates 20 years of its role as a hub for students to delve into the region’s rich Jewish past and experience its present. The program offers an interdisciplinary specialization for students in the Nationalism Studies Program, as well as the Departments of History and Medieval Studies. The program received a prestigious grant aimed at enhancing its ability to act as a focal point for revitalizing Jewish studies in Central and Eastern Europe.

Ford Foundation, OSF Roma Initiatives Office, Sigrid Rausing Trust, and the VELUX Foundations, RAP equips students with the knowledge and abilities that allow graduates to join the public sector, private institutions, and academia. For over a decade, RAP graduates have been working in many countries to break down barriers to education, employment, health, and housing, as role models and mentors for future generations.

CEU plans to expand its work in this area through a new Roma in European Societies initiative that will involve multifaceted academic activities in support of recognition and full inclusion of Roma people in all spheres of life.

CEU’s Summer University (SUN) is a microcosm of CEU’s mission and academic excellence, promoting research, teaching, and civic engagement through high-level, research-oriented, interdisciplinary courses taught by distinguished international faculty. Scholars and practitioners study side by side and discuss the latest challenges in fields such as environmental sciences and policy, philosophy, Roma issues, religious studies, and human rights. In 2015, when SUN celebrated its 20th anniversary, the program offered 19 courses to 522 participants from 89 countries.
INNOVATIVE, DIVERSE, SUSTAINABLE
CEU, at 25, is a young and agile university that prides itself on innovative approaches to education, not just with its multinational perspectives, but also in interdisciplinary teaching and research. CEU is a pioneer in the up-and-coming field of network science, which endeavors to explain complex phenomena by examining links among networks, from financial to terrorist, energy to social, using analytical tools borrowed from mathematics, political science, sociology, and behavioral economics, to name a few. CEU’s doctoral program in network science, the first outside the U.S., was launched in 2014.

In cognitive science, CEU faculty hold an extraordinary seven European Research Council grants, conducting research with doctoral students at state-of-the-art labs opened in fall 2015 for exploring cognitive development, social cognition, decision-making, and visual perception.

CEU’s newest academic programs include a Master’s in Business Analytics, a joint program of the Department of Economics and CEU Business School. Launched in fall 2015, it is the first degree program in Eastern Europe to address how to create value from big data. CEU Business School will also welcome the first class in its PhD in Business Administration program in fall 2016. Two departments, International Relations and Economics, have started a joint new two-year master’s degree program in Global Economic Relations, with specializations in security and development. Separately, two new interdisciplinary specializations are underway – one in political thought, begun in fall 2015 for MA students in six departments, and another in archives and evidentiary practices.

The specialization in political thought is one of many projects funded by the CEU Humanities Initiative, which aims to encourage new cross-departmental and interdisciplinary research and teaching, and to infuse CEU’s social science programs with perspectives, approaches, and accomplishments taken from the humanities. Other funded projects include research and a publication on CEU’s building complex in the heart of Budapest by faculty and students in the Cultural Heritage Studies Program, and the Visual Studies Platform for exploring and fostering the use of visual components in teaching and research in the digital age.

In research, CEU’s research centers and associated faculty have been increasingly successful in grant applications for innovative research topics. Most recently, the Center for Eastern Mediterranean Studies and the Cognitive Development Center won European Research Council (ERC) grants starting in fall 2015, bringing the number of active ERC projects to 11. CEU has already
secured €25 million for the next five years from the ERC alone. While funding for social sciences under the European Commission’s Horizon 2020 program has been cut, researchers from the Center for Network Science, Center for Policy Studies, Center for European Union Research, as well as the Departments of Political Science and Sociology successfully obtained €1.3 million for six collaborative projects. The Department of Gender Studies won Marie Curie European Training Network program funding, enabling the hire of researchers in the field of gender and cultures of equality.

New research grants secured in 2014-15 total €8.5 million. **CEU research is cutting-edge and high-impact.** The Center for Ethics in Law and Biomedicine (CELAB), which celebrated its 10th anniversary in 2015, works on pan-European projects addressing topics such as the challenges for EU legislation on cell-based regenerative medicine, and the issues surrounding neuro-enhancement. The Social Mind Center, established in fall 2014 to investigate the link between sociality and cognition, hosts two ERC grants, including an €8.6 million Synergy Grant in cooperation with the Cognitive Development Center (CDC) that was awarded in the previous academic year. The CDC hosts three additional ERC grants. CEU has a special partnership with the Open Society Foundations that is also reflected in significant support for key projects related to the mission of the University, including applied research in the social sciences, humanities, policy, law, and management.

The Yehuda Elkana Center for Higher Education Research, founded in 2015, will be the new home of a joint project with the Higher Education Support Program (HESP) of the Open Society Foundations that has assisted universities in Myanmar with curriculum development and balancing teaching and research, via faculty exchange and advised on university autonomy. CEU Provost and Pro-Rector Liviu Matei, founder of the Center, led a group of higher education experts including HESP colleagues in a spring 2015 trip to Yangon, during which they met with Nobel Peace Prize winner and Burmese politician Aung San Suu Kyi, chair of the country’s Parliamentary Committee on Education Reform.

**DIANE GERACI**
**Director of the CEU Library**

“Libraries are great promoters of the democratization of information. As the CEU Library expands into a new, modern space, it will become even more vital to the intellectual life of the CEU community and to other researchers in Budapest, Central and Eastern Europe, and well beyond.”

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**2002**  
First CEU fellowship funded by CEU alumni is offered to the highest-ranking applicant in Sociology

**2003**  
CEU awards first honorary doctorate to Paul Ricoeur, professor emeritus of the University of Paris X-Nanterre, and of the University of Chicago
CEU also reaches out to the academic sphere with its publishing arm, CEU Press, a member of the Association of American University Presses. In fall 2015, a CEU Press book on underground literature crossing the Iron Curtain was awarded the University of Southern California Book Prize in Literary and Cultural Studies.

As part of a commitment to promote and develop new activities that encourage cross-disciplinary teaching and research, prompt new forms of civic engagement, and enhance the academic profile of CEU, the University has embarked upon a major new endeavor that will shape its future intellectual direction.

The Intellectual Themes Initiative was launched in fall 2015 with an initial call for proposals under the four themes: social mind, inequalities and social justice, energy and society, and governance. Groups of faculty, researchers, and students from multiple departments and schools were invited to submit proposals under the four themes for CEU seed funding, with priority given to projects that have a high potential for interdisciplinary development and external engagement of the University.

The first round of proposals included research and curriculum development on energy transitions, and scholarships to attract doctoral-level researchers in the field of memory and pedagogy. The Initiative will award funding in several rounds of calls based on the decision of the selection committee, comprised of CEU faculty and leadership and chaired by Professor Helga Nowotny, former president of the European Research Council.

In parallel, a series of university-wide interdisciplinary seminars was launched as a forum for faculty members and doctoral students from across the University to debate advanced and timely topics. Seminars held to date include “Policymaking in the Age of Cognitive Science,” with faculty from the Departments of Political Science, Philosophy, and Cognitive Science, and “Closing Space for Civil Society.”

CEU also aims to ensure that its doctoral students gain key skills for a successful career within or outside academia. The new Global Teaching Fellowship Program, launched by the Academic Cooperation and Research Support Office (ACRO) this year, has sent its first group of select doctoral students and recent PhD graduates to teach at partner universities in Central Asia and Indonesia, and the program is expanding quickly, including universities in Europe and Asia.

The bureaucratic aspects of ERC grant application and management can be really trying for academics, but the dedicated staff at the ACRO office at CEU makes it all so much easier. CEU also has senior faculty sitting in panels awarding grants to new generations of researchers. That’s a huge resource.”

TIJANA KRSTIC
Associate Professor in the Departments of Medieval Studies and History; Research Fellow at the Center for Eastern Mediterranean Studies

2004
CEU granted U.S. accreditation by the Middle States Commission on Higher Education

2005
CEU granted Hungarian accreditation by the Hungarian Accreditation Committee

2009
Newly elected President and Rector John Shattuck welcomes the largest and most diverse group of new students in CEU’s history

2024
CEU granted U.S. accreditation by the Middle States Commission on Higher Education

2025
CEU granted Hungarian accreditation by the Hungarian Accreditation Committee

2029
Newly elected President and Rector Jane Shattuck welcomes the largest and most diverse group of new students in CEU’s history
CEU also provides opportunities for talented undergraduate students who may be interested in graduate study at CEU to gather and present at student-organized conferences. In 2014-15, the Departments of History, Medieval Studies, Philosophy, and Legal Studies each held undergraduate conferences. The Department of Sociology and Social Anthropology hosted a graduate conference entitled “Hope and (Im)mobility in the Pursuit of Change.” The Center for Eastern Mediterranean Studies held an event on “Ideology, Knowledge, and Society in the Eastern Mediterranean.” The Doctoral School of Public Policy, Political Science and International Relations hosted its 10th doctoral conference.

A new recruitment strategy involving increased outreach and communications efforts via students, faculty, partner institutions, alumni, and the media helped prompt a 40 percent jump in applications to degree programs for the 2015-16 academic year. Applications were received from a record 141 countries.

Continuing its commitment to high-quality and innovative teaching, CEU presented the fourth annual European Award for Excellence in Teaching in Social Sciences and Humanities in fall 2015 to Dr. Shakuntala Banaji of the London School of Economics and Political Science; the award is accompanied by the Diener Prize. CEU also recognized quality teaching and commitment to the University’s mission with the presentation of the first Distinguished Teaching Awards in fall 2015 to Tibor Tajti, professor in the Department of Legal Studies, and Levente Littvay, associate professor in the Department of Political Science.

CEU alumni are making a difference in 131 countries around the world. Georgia’s first female Defense Minister, Tinatin Khidasheli, graduated from CEU in political science in 1996. Uchenna Emelonye, a 2004 graduate in legal studies, works toward the rule of law in Africa as the Representative of the United Nations High Commissioner for Human Rights in Uganda. Bermet Tursunkulova, a 1999 graduate in international relations, is responsible for higher education policy in Kyrgyzstan as Deputy Minister of Education and Science. Performance artist and painter Selma Selman, who completed the Roma Graduate Preparation Program in 2015, is pursuing a master’s in visual arts at Syracuse University, to name just a few success stories.

Alumni have also been giving back to CEU, remembering generous scholarship assistance they received for their own education. The CEU Alumni Scholarships program has raised enough funds from alumni to provide scholarships to 156 students from around the world since 2001. The current alumni campaign aims to raise a total of $1 million from alumni by the end of the anniversary year.
The University’s redevelopment plans include an ambitious building project, now in full swing, to renovate its downtown Budapest campus. With the first phase slated for completion in 2016, the project aims to provide CEU with a bold and welcoming public presence, open and interconnected spaces, cutting-edge technology, flexible classrooms, and collaborative student spaces, all of which will encourage open debate, public engagement and a lively, cohesive campus.

The campus project is not only providing new and efficient space for learning and the exchange of ideas. It will preserve the buildings’ architectural character and historical significance, and promote green building standards, in line with CEU’s commitment to sustainability. In June 2015, CEU became the first institution of higher education in Central and Eastern Europe to receive “very good” status for its campus design from BREEAM, the world’s leading assessment method for sustainable buildings. The design, by award-winning Irish architects Sheila O’Donnell and John Tuomey, makes use of natural light and shading to save energy, incorporates rooftop gardens and plentiful bike parking, and reduces reliance on mechanical heating and cooling. The first two buildings, at Nador utca 13 and 15, will open in summer 2016.

CEU has also taken steps to increase sustainability at its existing buildings, including promoting recycling, installing hydration stations, and raising awareness of excessive waste. CEU leads a U.S. Department of State-funded project to support a Sustainable University Network of student environmental groups in Hungary. The new building at Nador utca 15, featured on the cover of this report, will provide a new home for the CEU Library, which boasts the largest collection of English-language materials in the region. The CEU Library will continue its tradition of supporting openness and creation of knowledge and providing an exceptional corpus of print and online research collections, enhanced by new information technologies for media and digital literacy.

A new auditorium and accompanying conference space will more than double CEU’s capacity for hosting lectures and performances. CEU is already a hub of international gatherings – it hosted 700 public events in 2014-15 alone. Noted speakers included best-selling author Cory Doctorow, Hungarian-American sociologist and author Mihaly Csikszentmihalyi, Prezi founder and CEO Peter Arvai, Pulitzer Prize-winning biographer of Martin Luther King, Taylor Branch, American broadcast journalist Callie Crossley, NAACP Legal Defense and Educational Fund President Sherrilyn Ifill, and Japanese corporate leader Tadashi Yanai. The new, expanded facilities will enhance CEU’s role, providing even more opportunities for open debate and discussion about the issues of our time.
Academics and Research

- Schools & Departments
  - CEU Business School
  - Department of Cognitive Science
  - Department of Economics
  - Department of Environmental Sciences and Policy
  - Department of Gender Studies
  - Department of History
  - Department of International Relations
  - Department of Legal Studies
  - Department of Mathematics and its Applications
  - Department of Medieval Studies
  - Department of Politics
  - Department of Psychological Sciences
  - Department of Religious Studies
  - Department of Sociology and Social Anthropology
  - Doctoral School of Political Science, Public Policy and International Relations
  - School of Public Policy

- Research & Policy
  - Asia Research Initiative
  - Center for Business and Society
  - Center for Climate Change and Sustainable Energy Policy
  - Center for Conflict, Negotiation and Recovery
  - Center for Eastern Mediterranean Studies
  - Center for Ethics and Law in Biomedicine
  - Center for EU Enlargement Studies
  - Center for European Union Research
  - Center for Integrity in Business and Government
  - Center for Media, Data and Society
  - Center for Network Science
  - Center for Policy Studies
  - Center for Religious Studies
  - Center for塞拉anagement Science
  - International Relations
  - Nationalism Studies Program
  - Department of Economics
  - Department of Cognitive Science
  - Department of Environmental Sciences and Policy
  - Department of Gender Studies
  - Department of History
  - Department of International Relations
  - Department of Legal Studies
  - Department of Mathematics and its Applications
  - Department of Medieval Studies
  - Department of Politics
  - Department of Psychological Sciences
  - Department of Religious Studies
  - Department of Sociology and Social Anthropology
  - Doctoral School of Political Science, Public Policy and International Relations
  - School of Public Policy

- Programs & Support
  - Center for Academic Writing
  - Center for Teaching and Learning
  - CEU Library
  - CEU Press
  - CEU Summer University

Global Network of Support

CEU gratefully acknowledges our more than 650 donors and philanthropic partners worldwide. Our global funding network includes alumni and private individuals as well as corporate, foundation, and government grantmakers. Together, our supporters' generous annual, project, and endowed-fund investments ensure that the University and its array of programs develop and strengthen year after year. Members of our 2015 alumni leadership giving societies and key institutional supporters for the 2014-15 academic year are recognized below.

LOYALTY SOCIETY
Alumni contributing for three or more consecutive years

Alpha Abdikeeva | LEGS 2000
Bojan Aleksuv | HIST 1999
Tomas Andriuskevicius | ECON 1998
Marina Arabidze | ENVS 2008
Hanna Aisplawch | POLS 2005
Virat Ilona Blazezek | LEGS 2010
Marianna Balshakova | LEGS 1998
Dario Borkovic | IRES 2001
Olena Boysova | ENVS 1993
Sergiu Botezatu | ECON 1994
Jaroslav Burger | ENVS 1992
Ostvian Vladimir Caran | ECON 1995
Alica Caran | ECON 1995
Jerzy Celichowski | IRES 1998
Daniel Chamberlain | POLS 2003
Catalin Cosecanu | IRES 1997
Joerg Forbrig | POLS 1998
Yael Omana | POLS 1998
Yegyn Groza | ENVS 2001
Jennett Gummadova | ENVS 1998
Jiri Huml | ECON 1992
Karina Jambulatoa | GENS 2002
Emilia Jamrozak | MEDS 1997
Damir Kolic | MEDS 1994
Izabela Karcowicz | ECON 1998
Peter Katsukas | ECON 1998
Margareta Kolkova | POLS 2010
Laslo Koinak | LEGS 2005
Olga Kudrunova | ENVS 1999
Piet Kulin | ENVS 2005
Svetlana Kulikova | POLS 1995
Matej Kuran | POLS 2009
Suzanee Lecek | HIST 1994
Aari Lennik | IRES 1999
Karyna Loban | LEGS 2009
Camelia Lungu | SOCI 1998
Oleh Lykovichsky | BUSI 2006
Anna Markina | SOCI 1995
Nicolas Mirabaud | BUSI 2008
Anton Nakov | ECON 2000
Calin Niculae | ECON 2000
Jahor Novikau | IRES 1998
Natalia Novoreschenova | LEGS 2008
Vesna Petrovic | ENVS 1998
Dana Popa | ECON 1998
Igor Prochazka | SEE 2000
Evgeni Ravlo | POLS 1996
Nina Rozhanovskaya | POLS 2007
Hristo Sabayev | ENVS 2000
Boyan Sabanove | LEGS 2000
Olga Sevresyan | POLS 1998
Garry Severlne | POLS 1997
Yevgen Groza | IRES 1999
Mikheil Shavtvaladie | POLS 2010

* Recognizing cumulative support from alumni society members as of November 16, 2015.

2012
CEU awards honorary doctorate to former CEU President and Rector Yehuda Elkan in recognition of his outstanding scholarly contributions and academic leadership.

2013
Alumni Campaign reaches milestone of half a million dollars in total alumni donations.

2014
CEU hosts its first Sustainability Festival, linking members of the University community with local environmentalist groups.

2015
CEU and the Open Society Foundation's International Higher Education Support Program launches partnership with universities, public authorities and civil society in Myanmar on higher education policy reform and faculty and curriculum development.
During our journey, you begin to see how diversity is what clips you free from your attachments, so there exists only one person like you…”

During our journey, you come to appreciate all that is what makes you ‘you,’ because everybody else is taken and there exists only one person like you…”

CEU commemorates the Hungarian Holocaust Memorial Year by hosting three conferences exploring the Holocaust’s origins, personal memories, and genocide prevention.
CEU hosts seven fellows from Myanmar, and compiles a handbook for Myanmar authorities on legislation to enshrine the principle of university autonomy into law.

CEU launches the Humanities Initiative as part of its commitment to the humanities and interdisciplinary teaching and research.

CEU Business School celebrates its 25th anniversary.

GEORGE SOROS LEADERSHIP FUND - FOUNDING CONTRIBUTORS
• Anonymous (2)
• Hushang and Shahla Ansary
• Georgette Ballance
• Tom and Emi Bates
• Roger Berkowitz
• Alfredo Caturano
• Florent Chauvin Droz des Villars
• Barbola Crako
• Irina Deynega
• Tomas Dvorak
• Tim Metz and Geraldine Fabrikant

(MG) indicates Matching Gift

* Hungary’s 1% law enables taxpayers to donate 1% of their personal income tax to charity.

CEU thanks all who contributed their 1% to the University.

MARGARYTA RYMARENKO
PhD Student at the Doctoral School of Political Science, Public Policy and International Relations

“There’s a lot going on in Ukraine right now, and it would be exciting to be part of this big change in my country. I would like to teach in Ukraine, or get involved in education management. There are things you can borrow from CEU - it’s about initiative, about encouraging students to do exciting things.”
CEU pursues its open society mission through high-level research, research-based teaching and learning, and civic commitment activities. To achieve its ambitious objectives in these areas, the University works continuously to mobilize the necessary resources. As a private university with a public mission, it strives to secure a sound and sustainable financial base.

CEU’s funding model is distinct from other universities, because of its profile, mission, and history. A key characteristic of CEU is its extraordinarily large student financial aid program, which aims to provide talented students from around the world an opportunity for graduate study and encourage them to pursue careers informed by a concern for developing open societies. This model has historically relied significantly on the generosity of the founder and the University’s endowment.

As the University has developed over 25 years, and as the external environment has changed, there is now a need to move toward a new financial model to ensure long-term sustainability, excellence in its current activities also due to changes in the environment, and new resources for new developments.

To this end, CEU has assertively controlled costs and increased revenues over the past several years, and continues to work toward increasing efficiency of its operations. Major efforts in development, alumni relations, and research grants support, including enhanced staffing, have substantially increased CEU’s annual fundraising capacity, and laid the groundwork for fundraising to become a pillar of the new financial model.

This new financial model is central to a new six-year budget plan approved in fall 2015 by the Board of Trustees. The plan allows for increased spending from the endowment, for a limited period, to fund major new projects. At the same time, it sets an aggressive funding target, building on the momentum of the 25th anniversary year, 2016.

### Toward a New Financial Model –

**CEU launches Europe’s first doctoral program in network science**

**CEU Business School becomes first institution in the region to receive a grant from the NASDAQ OMX Educational Foundation**

**CEU launches Frontiers of Democracy, a far-reaching initiative that aims to promote open debate, discussion, and exchange of ideas about the challenges facing democracy today**

### INCOME

<table>
<thead>
<tr>
<th>Source of Income</th>
<th>Amount (€)</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Annual draw from the CEU endowment fund</td>
<td>38,033,886</td>
<td>69.3%</td>
</tr>
<tr>
<td>Tuition income and student fees (including Erasmus Mundus and other third-party sources)</td>
<td>3,199,441</td>
<td>5.8%</td>
</tr>
<tr>
<td>External grants for student stipends</td>
<td>1,220,033</td>
<td>2.2%</td>
</tr>
<tr>
<td>Private support</td>
<td>1,621,295</td>
<td>3.0%</td>
</tr>
<tr>
<td>Grants for special, extension and research projects (including grants from EU, OSF and other foundations)</td>
<td>5,665,572</td>
<td>10.3%</td>
</tr>
<tr>
<td>Other income (CEU Press, overhead from externally funded research projects, other revenues)</td>
<td>5,166,911</td>
<td>9.4%</td>
</tr>
<tr>
<td>Use of reserves</td>
<td>7,769,734</td>
<td>12.4%</td>
</tr>
<tr>
<td>Financial revenues (interest income from banks, etc.)</td>
<td>8,852</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

**Total income** €62,685,704 100.0%

### EXPENSES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount (€)</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Instruction (all academic departments)</td>
<td>22,721,983</td>
<td>36.2%</td>
</tr>
<tr>
<td>Internally funded research and research-related travel of CEU faculty and students</td>
<td>517,169</td>
<td>0.8%</td>
</tr>
<tr>
<td>Academic support units (including Library)</td>
<td>2,646,454</td>
<td>4.2%</td>
</tr>
<tr>
<td>Institutional support (all administrative units, medical center, support for employees’ children)</td>
<td>5,744,718</td>
<td>9.2%</td>
</tr>
<tr>
<td>Audit and insurance fees</td>
<td>91,793</td>
<td>0.1%</td>
</tr>
<tr>
<td>IT operating expenses and IT investment</td>
<td>2,575,000</td>
<td>4.1%</td>
</tr>
<tr>
<td>Student services, alumni and career services</td>
<td>1,541,274</td>
<td>2.5%</td>
</tr>
<tr>
<td>Student financial aid, activities and student exchange program</td>
<td>5,336,172</td>
<td>8.5%</td>
</tr>
<tr>
<td>Development</td>
<td>406,557</td>
<td>0.6%</td>
</tr>
<tr>
<td>Open Society Archives</td>
<td>1,098,198</td>
<td>1.8%</td>
</tr>
<tr>
<td>Summer University</td>
<td>311,315</td>
<td>0.5%</td>
</tr>
<tr>
<td>Plant operations, maintenance, building investment</td>
<td>6,655,614</td>
<td>10.6%</td>
</tr>
<tr>
<td>CEU research centers</td>
<td>1,161,614</td>
<td>1.9%</td>
</tr>
<tr>
<td>CEU Press</td>
<td>432,105</td>
<td>0.7%</td>
</tr>
<tr>
<td>Extraordinary costs for restructuring</td>
<td>41,344</td>
<td>0.1%</td>
</tr>
<tr>
<td>Taxes payable</td>
<td>1,086,541</td>
<td>1.7%</td>
</tr>
<tr>
<td>Special outreach and research projects</td>
<td>6,975,853</td>
<td>11.1%</td>
</tr>
<tr>
<td>Financial expenditures (bank charges, repayment of loans)</td>
<td>353,827</td>
<td>0.6%</td>
</tr>
<tr>
<td>CEU Campus redevelopment project</td>
<td>2,602,693</td>
<td>4.2%</td>
</tr>
<tr>
<td>Supplementary pension-related expenses</td>
<td>385,481</td>
<td>0.6%</td>
</tr>
<tr>
<td>Other expenses</td>
<td>0</td>
<td>0.0%</td>
</tr>
</tbody>
</table>

**Total expenses** €62,685,704 100.0%
Governance

CEU is governed by a distinguished Board of Trustees with general responsibility for the overall strategy, activities, budget, property, and assets of the University.

UNIVERSITY LEADERSHIP as of July 31, 2015

JOHN SHATTUCK  President and Rector
LIVIU MATEI  Provost / Pro-Rector
LASZLO KONTLER  Pro-Rector for Social Sciences and Humanities and Hungarian Affairs

BOARD OF TRUSTEES as of July 31, 2015

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LEON BOTSTEIN  Chairman / Bard College
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MARY PATTERSON MCPHERSON  Vice-Chair / The American Philosophical Society
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WILLIAM NEWTON-SMITH  Open Society Foundations
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WANDA RAPACZYNSKI  AGORA
SHALINI RANDERIA  Institut fur Wissenschaft von Mensch
JOHN SHATTUCK  CEU President and Rector
ALEXANDER SOROS  Alexander Soros Foundation
ROBERT SOROS  Soros Fund Management LLC
CHRISTOPHER STONE  Open Society Foundations

LEGAL RECOGNITION AND ACCREDITATION

IN THE UNITED STATES
CEU is recognized as a Hungarian private higher education institution under the name Kozép-európai Egyetem (the Hungarian name for Central European University). The joint resolution on the accreditation of CEU by the Hungarian Higher Education Council and the Hungarian Accreditation Committee dates back to 2005. A law passed by the Hungarian Parliament in 2004 created the legal basis for the state recognition of CEU in Hungary.

HUNGARIAN ACCREDITATION
In Hungary, CEU is recognized as a Hungarian private higher education institution under the name Kozép-európai Egyetem (the Hungarian name for Central European University). The joint resolution on the accreditation of CEU by the Hungarian Higher Education Council and the Hungarian Accreditation Committee dates back to 2005. A law passed by the Hungarian Parliament in 2004 created the legal basis for the state recognition of CEU in Hungary.

CEU 25TH ANNIVERSARY EVENTS
June 23, 2016 Making Democracy Work
June 24, 2016 Celebrating CEU’s Founding Vision
June 25, 2016 CEU’s 25th Commencement Ceremony
June 25, 2016 CEU at 25: A Celebration of Music from Central Europe
Central European University does not discriminate on the basis of – including, but not limited to – race, color, national or ethnic origin, religion, or gender or sexual orientation in administering its educational policies, admissions policies, employment, scholarship or loan programs, or athletic or other school-administered programs.