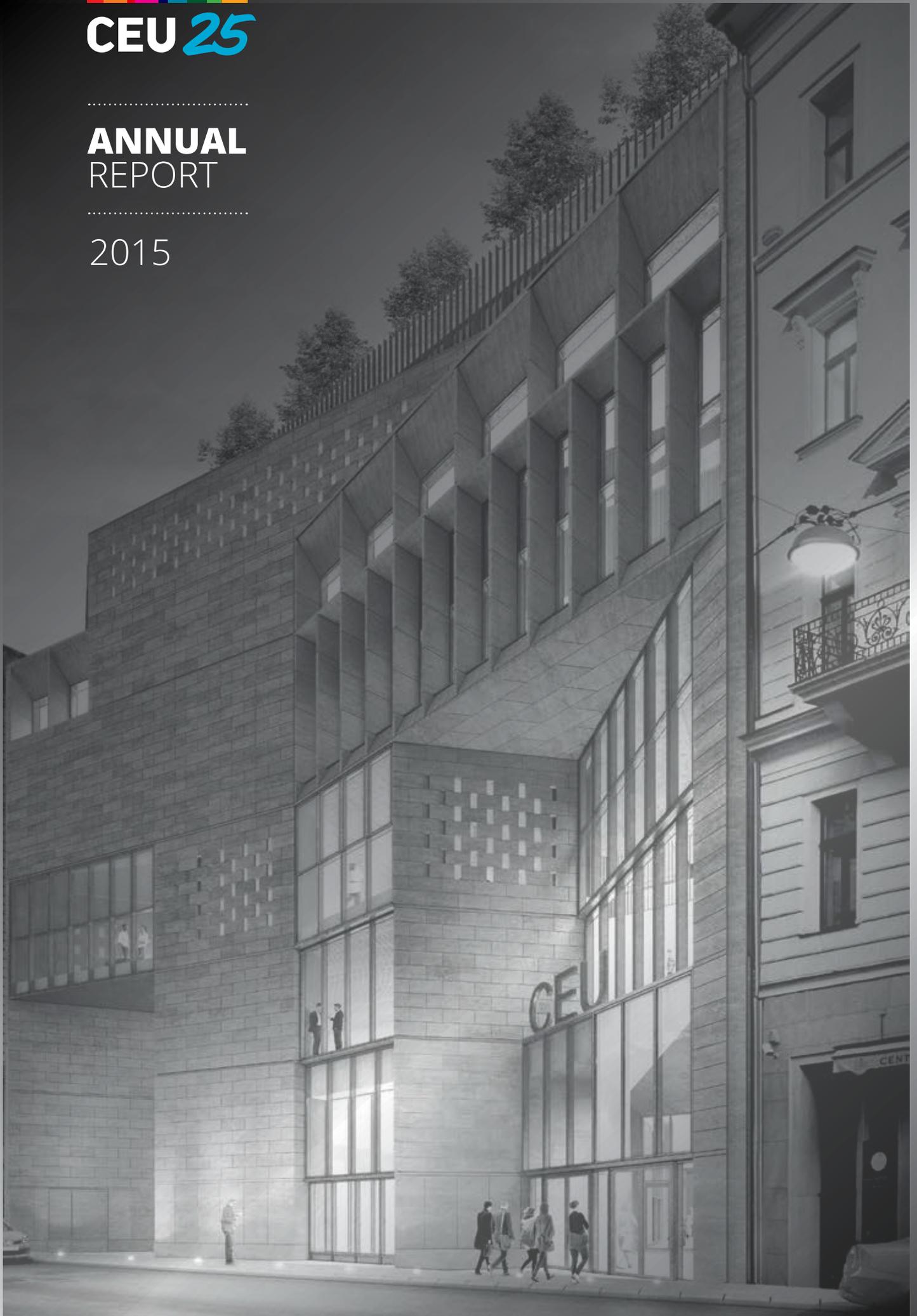




CEU 25

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**ANNUAL
REPORT**
.....

2015





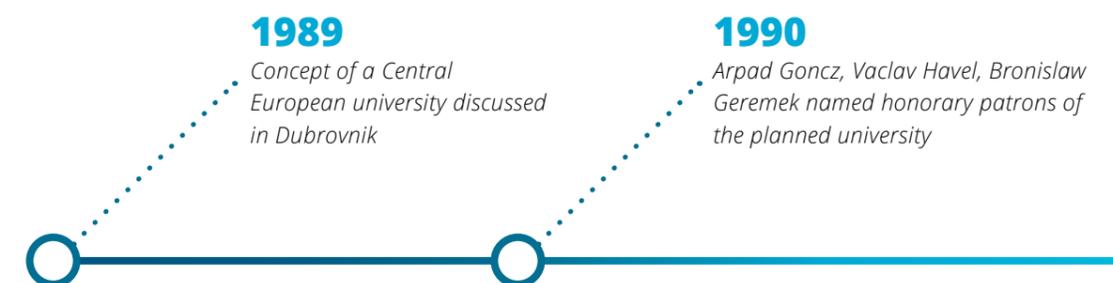
CEU IS A NEW MODEL FOR INTERNATIONAL EDUCATION; A CENTER FOR THE STUDY OF CONTEMPORARY ECONOMIC, SOCIAL AND POLITICAL CHALLENGES; AND A SOURCE OF SUPPORT FOR BUILDING OPEN AND DEMOCRATIC SOCIETIES THAT RESPECT HUMAN RIGHTS AND HUMAN DIGNITY.

University with a Mission

Central European University was founded at a time of great upheaval, as communism crumbled, and democracy triumphed. In 1989, the year of the fall of the Berlin Wall, a group of prominent intellectuals from Central and Eastern Europe met in Dubrovnik, and conceptualized an international university that would help facilitate the transition from dictatorship to democracy. The new university would seek to combine teaching, research, and engagement in order to promote the development of open society.

During the following year, Hungarian-American financier George Soros consulted with Vaclav Havel, president of Czechoslovakia, Polish MP Bronislaw Geremek, and Arpad Goncz, president of Hungary, among others, laid the groundwork for the university, and opened the doors of CEU in April 1991.

CEU has fulfilled its founding vision. Its mission is more relevant than ever in a world where democracy faces challenges around the globe. Today, as we celebrate our 25th anniversary, our students come from a record 107 countries. We bring together scholars and practitioners from across the globe to our Budapest home for open debate, the exchange of ideas, and development of new knowledge. Our academic excellence is recognized internationally. Our research is groundbreaking, in emerging interdisciplinary fields. Our alumni, now numbering over 13,000 in 131 countries, have become ministers, university presidents, human rights lawyers, company founders, grassroots activists, teachers, authors, policymakers – all working for positive change with a dedication to the principles of open society.



Message from the President and Rector

It is an honor to lead CEU during its 25th anniversary year. The University is strong and unwavering in its commitment to an open society. We are dedicated to academic excellence in the social sciences and humanities in an era when these fields are increasingly undervalued and underfunded. We are educating talented students to think critically so that they can effect positive change in countries around the world where CEU's 13,000 alumni now live and work.

CEU has transformed itself in 25 years. In 1991, it was a fledgling institution for training leaders in Central Europe's post-communist transition countries. Today, it is a widely recognized global center for graduate education, for the creation of new knowledge, the promotion of open debate, and the search for solutions to societal problems. CEU is the only university in the world with the explicit mission of teaching and studying what makes an open society. We

are also perhaps the most diverse university in the world, with no dominant nationality among our students and alumni.

CEU's anniversary celebrations in June 2016 will mark the conclusion of my seven-year tenure as President and Rector of this remarkable institution. It's been a stimulating time to be at CEU. We have worked successfully to protect the University's autonomy and academic freedom in an increasingly challenging political environment. CEU's reputation for academic excellence can be seen in the record levels of competitive research funding received by our faculty, strong increases in student applications and larger financial contributions from donors.

To assure that our buildings can support our ambitions, we have launched a major redevelopment of our campus, the first portion of which will be completed in summer 2016.

1991

Central European University opens in Prague

William Newton-Smith named Chair of the Executive Committee of the University

Departments of Economics, Environmental Sciences and Policy, History, and Legal Studies established

CEU's first students begin, CEU Library opens

The campus project will bring together all parts of the University, facilitating cross-disciplinary and inter-departmental work by faculty and students. I'm particularly pleased by CEU's experimental new faculty-driven intellectual framework, defined by four themes – social mind, inequality and social justice, governance, and energy and society – which fosters interdisciplinary research, teaching and civic engagement.

Over the last seven years we have created or expanded cutting-edge academic programs, bridging theory and practice and spanning disciplines. These initiatives include a new Department of Cognitive Science and a Center for Network Science, a new School of Public Policy, a reinvigorated Business School, an Institute for Advanced Study, a Center for Teaching and Learning, and the largest pro-

gram for Roma graduate training and education in Europe.

I am honored to have worked with our outstanding faculty, excellent staff, committed students, loyal alumni, dedicated trustees, and generous donors to make CEU the distinctively great institution it has become on its 25th anniversary.

JOHN SHATTUCK
President and Rector

"CEU's open society mission is more urgent today than at any time since the University was founded. We are once again on the frontiers of democracy – exactly where CEU belongs."





7

OPEN,
ENGAGED,
GLOBAL



OPEN _
ENGAGED _
GLOBAL _

Central European University is like no other. Founded to bring new perspectives to democratic transition and leadership after the fall of the Berlin Wall, CEU has brought its mission to teach, research, and promote the **principles of democracy and open society into new dimensions** in a rapidly changing world. Together with its unparalleled diversity among students, faculty, and staff, CEU has become as international and outward-looking in character as

Founder and Honorary Chairman George Soros envisioned it 25 years ago.

CEU continues to innovate academically and create new knowledge. That purpose is paired with an explicit commitment to civic engagement, which it has broadened into new partnerships and the development of responses to pressing policy and business challenges. Rooted in Central Europe, CEU has become truly global, with students currently from a record 107 countries. In 2014-15, CEU took great strides toward sharpening its mission and expanding its reach, preparing for the celebration of its 25th anniversary in 2016.

As part of the examination of its mission, and in response to the challenges democracy faces in today's world, CEU launched the **Frontiers**



AGNES BATORY /IRES '98/

*Professor at the School of Public Policy;
Research Fellow at the Center for Policy Studies*

"The circumstances have changed, and our geographic scope has changed, but the idea that we are here not just to educate, but to imbue students with a certain set of values, remains intact."

ENROLLED STUDENTS BY PROGRAM



of Democracy Initiative, a two-year series of high-profile conferences and lectures bringing scholars, researchers, and practitioners from around the world together to debate and discuss the issues facing democracies today and potential policy solutions. The initiative, begun in fall 2014, has featured Nobel prize-winning economist Joseph Stiglitz, Mongolian President Tsakhiagiin Elbegdorj, Harvard University Professor Michael Ignatieff, Columbia University Professor Saskia Sassen, and acclaimed writer and Stanford University Professor Francis Fukuyama, among others. The series culminates in four international conferences to be held in Budapest in 2015-16, examining from compara-

tive perspectives the myriad contemporary problems in constitutional democracies, the rise of neo-authoritarian forms of governance, and innovations in democracy.

CEU's commitment to open society goes beyond the classroom. Just as CEU began to welcome students back to campus in fall 2015, refugees, mostly from the conflict in Syria, were pouring into Budapest. The CEU community – staff, faculty, and students – came together to address this humanitarian crisis in several ways, dramatically illustrating the relevance of CEU's mission and the importance of its location in Budapest. CEU's Vera and Donald Blinken Open Society Ar-

1992

Departments of Medieval Studies, Political Science, and European Studies (today International Relations) established

CEU Press founded

First cohort of students graduate

CEU Board of Trustees holds first meeting

CEU IN NUMBERS

2

Schools

13

Departments

38

Master's degree
programs

12

Doctoral degree
programs

17

Research
centers

chives provided space for donations. Volunteers collected and distributed donated clothing, food, and medical supplies. Students who could speak Arabic, Farsi, Pashto, and other languages provided much-needed translation services on a volunteer basis. Wi-Fi and mobile phone-charging stations were set up, providing refugees with a crucial lifeline to family and friends. Faculty and researchers held lectures and invited experts to discuss philosophical, foreign policy, gender, human rights, and other aspects of the crisis.

Longer-term initiatives were also launched – CEU now offers refugees the opportunity to audit graduate-level courses, and to take week-end courses in English and career planning, taught by volunteers. Funds have been set aside to ensure full scholarships for qualified students

from Syria for the next academic year. Two Syrian researchers who arrived in spring 2015 are planning for the reconstruction of the city of Aleppo at CEU's Center for Conflict, Negotiation and Recovery at the School of Public Policy.

The refugee crisis is just one of many **contemporary issues addressed and examined** at CEU from a variety of perspectives. The conflict in Ukraine and its consequences were the focus of a series of lectures and panel discussions in 2014-15 hosted by the Center for EU Enlargement Studies (CENS), bringing together activists, policymakers, and analysts alike. CENS also published a European Commission-funded book reviewing the integration of East and West 25 years after the fall of the Iron Curtain. Other events also bridged the gap between academia

1993

Department of Sociology (today Sociology and Social Anthropology) established

Alfred Stepan named first President and Rector

Center for the Study of Nationalism (later Nationalism Studies Program) established

1995

Founder George Soros opens the Budapest campus at Nador utca

Nador utca campus wins Budapest's Urban Renewal Project of the Year Award

and policymaking, such as "Freedom from Fear in a Diverse Society," panel discussions broadcast as a satellite event of the Council of Europe's World Forum for Democracy in fall 2015, hosted by the Human Rights Initiative and the Department of Legal Studies at CEU.

CEU aims to ensure that students, researchers and faculty **engage with policymakers and practitioners**. For example, the School of Public Policy (SPP) and the Institute for Advanced Study have teamed up with the Global Public Policy Institute in Berlin to launch a fellowship program to host researchers and practitioners from nine rising, non-Western countries. The Global Challenges Fellowship program, supported by the Volkswagen Foundation, aims to develop fresh perspectives on some of the world's most press-

ing policy challenges. SPP's Global Policy Academy brought 200 policy professionals from more than 50 countries to Budapest for courses on migration policy, drug policy, and civil society leadership. Separately, the Center for Policy Studies runs Policy Labs for students with partners including Habitat for Humanity International, the International Federation of the Red Cross, and the United Nations Office for the Coordination of Humanitarian Response.

STEFAN ROCH

PhD Student at the School of Public Policy,
Volunteer with the Keleti Connected Wi-Fi
for refugees project

"I learned about the Wi-Fi for refugees project in the CEU Helps Facebook group, initiated by a CEU student. There are so many initiatives around, everybody at CEU is very active. It's a tight community of people who want to do something, a very enabling environment."



CEU contributes to the work of international organizations not only on the policy level but in training in key skills. Department of Environmental Sciences and Policy colleagues, in a joint project with the United Nations Environment Programme, have been conducting international workshops since 2014 to teach professionals in the environmental field how to **use the newest technologies for data analysis**. Workshop topics included water security and disaster risk reduction – specifically, how new

technology that captures reliable, accurate, and timely data can enable more informed decisions about these issues. CEU colleagues presented the project to environmental thought and action leaders at the Eye on Earth Summit 2015.

CEU has also stepped up efforts to reach out to philanthropic individuals and organizations interested in supporting its mission and its vision. As a result, 2015 was a banner year for fundraising at CEU – fundraising targets tied to the 2012-2017 strategic plan were met early, a new Legacy Giving Circle was launched, and private funding commitments in support of the University's mission, programs, and campus renewal reached unprecedented levels.

Trustee Emeritus Ambassador Donald Blinken and Mrs. Vera Blinken provided a major bequest

NADIA AL-BAGDADI

*Professor in the Department of History;
Director of the Institute for Advanced Study (IAS)*

"Budapest is a great magnet for many of the fellows, partly for the great network of scholars here, and partly because IAS is a university-based institute, not a national one. CEU and IAS have a reputation of being open, cutting-edge, and adventurous, ideal for trying out new research."



STUDENT TO FACULTY RATIO 7:1



to establish an endowed fund in support of the research activities and public programs of the newly rededicated Vera and Donald Blinken Open Society Archives. The Archives are Europe's largest repository of multimedia records regarding the Cold War, the history of communism and its aftermath, the birth of civil society and the international human rights movement. The Archives engage with the community through exhibitions, film screenings, lectures, research, and publications in an effort to confront and understand our common past.

A concerted focus on scholarship funding yielded substantial investments from trustees, foundations, alumni, and other individual supporters, including through the George Soros Leadership Fund, honoring CEU's founder and honorary chairman, as well as an alumni challenge led by Trustee Richard Blum.

CEU's commitment to open society and democracy manifests itself in myriad ways across the University. At CEU Business School, the Center for Integrity in Business and Government, with funding from the Siemens Integrity Initiative, conducted 11 workshops for educators, executives, and public officials from more than 20 countries and developed an integrity curriculum for others to help fight corruption and implement transparency and accountability.

In the last decade, the University's Roma Access Programs (RAP) unit has **awarded academic scholarships to over 200 Roma students** from 20 countries, preparing them for graduate degree programs at CEU and other leading universities across the continent. RAP also introduces students to professional opportunities and internships in major institutions in Europe. With the help of its generous donors, including the

1996

Open Society Archives opens

Program on Gender and Culture (today the Department of Gender Studies), Jewish Studies Program, Summer University launched

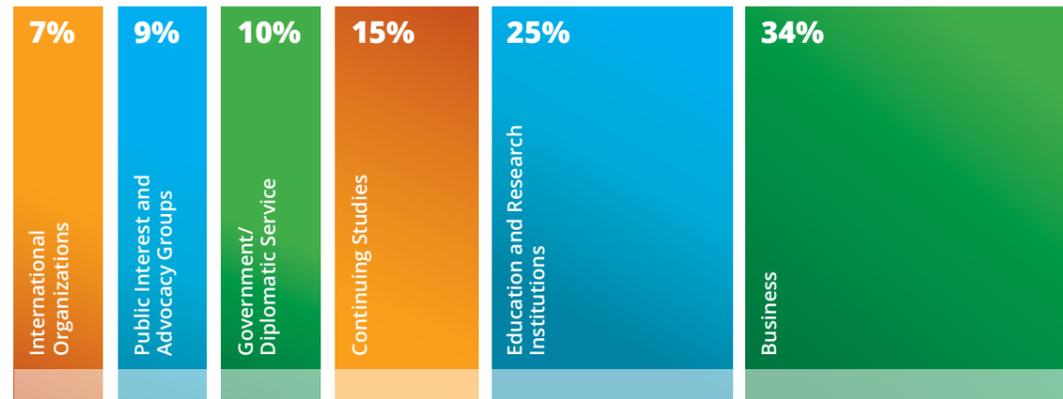
Hillary Clinton visits CEU for "The Role of Women in Emerging Democracies" conference

CEU granted Absolute Charter by the New York State Department of Education





AREAS OF ALUMNI EMPLOYMENT



Ford Foundation, OSF Roma Initiatives Office, Sigrid Rausing Trust, and the VELUX Foundations, RAP equips students with the knowledge and abilities that allow graduates to join the public sector, private institutions, and academia. For over a decade, RAP graduates have been working in many countries to break down barriers to education, employment, health, and housing, as **role models and mentors for future generations.**

CEU plans to expand its work in this area through a new Roma in European Societies initiative that

will involve multifaceted academic activities in support of recognition and full inclusion of Roma people in all spheres of life.

CEU's Jewish Studies Program celebrates 20 years of its role as a hub for students to delve into the region's rich Jewish past and experience its present. The program offers an interdisciplinary specialization for students in the Nationalism Studies Program, as well as the Departments of History and Medieval Studies.

The program received a prestigious grant aimed at enhancing its ability to act as a focal

point for revitalizing Jewish studies in Central and Eastern Europe.

In a world where religious extremism is causing violent conflict and tragedy, the University's Center for Religious Studies (CRS) is at the forefront of research on a variety of aspects of religion. CRS administers an advanced certificate program in religious studies at the MA level for students in five academic departments, and expanded the program to the doctoral level in fall 2015, including the launch of a university-wide colloquium, "Religious Enthusiasm: Psychology, Politics, History." Separately, CRS and CEU's School of Public Policy offered a Summer University course, "Religion and Violence in Global Perspective," in July 2015.

CEU's Summer University (SUN) is a microcosm of CEU's mission and academic excellence, pro-

moting research, teaching, and civic engagement through **high-level, research-oriented, interdisciplinary courses** taught by distinguished international faculty. Scholars and practitioners study side by side and discuss the latest challenges in fields such as environmental sciences and policy, philosophy, Roma issues, religious studies, and human rights. In 2015, when SUN celebrated its 20th anniversary, the program offered 19 courses to 522 participants from 89 countries.



ZSUZSANNA JASZBERENYI
Director of Admissions;
Volunteer for the homeless

"In winter 2009, Budapest shelters ran out of funds and couldn't provide food for the homeless. Families were encouraged to cook for people in need. After doing so for a while at home, I shared the call with the CEU community, and we repeat the drive every year."

1997

Josef Jarab named President and Rector

1998

First cohort of doctoral students graduate

The Board of the Association of European Universities grants CEU full membership

First CEU Senate elections held





INNOVATIVE _
DIVERSE _
SUSTAINABLE _

CEU OPEN SOCIETY PRIZE WINNERS

1999 VACLAV HAVEL	2003 TOM LANTOS	2009 MARTTI AHTISAARI	2014 KRISTALINA GEORGIEVA
2000 ARPAD GONCZ, MAMPHELA RAMPHELE	2004 EMMA BONINO	2010 LOUISE ARBOUR	2015 INTERNATIONAL RENAISSANCE FOUNDATION
2001 BRONISLAW GEREMEK	2005 ANTJIE KROG	2011 JAVIER SOLANA, RICHARD C. HOLBROOKE	
2002 MIKHEIL SAAKASHVILI, ZURAB ZHVANIA	2006 RICARDO LAGOS	2012 ARYEH NEIER	
	2007 CARLA DEL PONTE	2013 SIR FAZLE HASAN ABED	
	2008 KOFI A. ANNAN		

CEU, at 25, is a young and agile university that prides itself on innovative approaches to education, not just with its multinational perspectives, but also in interdisciplinary teaching and research. CEU is a pioneer in the up-and-coming field of network science, which endeavors to **explain complex phenomena by examining links among networks**, from financial to terrorist, energy to social, using analytical tools borrowed from mathematics, political science, sociology, and behavioral economics, to name a few. CEU's doctoral program in network science, the first outside the U.S., was launched in 2014.

In cognitive science, CEU faculty hold an extraordinary seven European Research Council grants, conducting research with doctoral stu-

dents at state-of-the-art labs opened in fall 2015 for exploring cognitive development, social cognition, decision-making, and visual perception.

CEU's newest academic programs include a Master's in Business Analytics, a joint program of the Department of Economics and CEU Business School. Launched in fall 2015, it is the first degree program in Eastern Europe to address how to create value from big data. CEU Business School will also welcome the first class in its PhD in Business Administration program in fall 2016. Two departments, International Relations and Economics, have started a joint new two-year master's degree program in Global Economic Relations, with specializations in security and development. Separately, two new inter-

1999

Yehuda Elkana named third President and Rector

2001

Departments of Mathematics and Its Applications, and Philosophy welcome first cohort of students

disciplinary specializations are underway – one in political thought, begun in fall 2015 for MA students in six departments, and another in archives and evidentiary practices.

The specialization in political thought is one of many projects funded by the **CEU Humanities Initiative**, which aims to encourage new cross-departmental and interdisciplinary research and teaching, and to infuse CEU's social science programs with perspectives, approaches, and accomplishments taken from the humanities. Other funded projects include research and a publication on CEU's building complex in the heart of Budapest by faculty and students in the Cultural Heritage Studies Program, and the Visual Studies Platform for exploring and fostering the use of visual components in teaching and research in the digital age.

MIKLOS KOREN

Associate Professor
in the Department of Economics;
Director of the Master's
in Business Analytics Program

"To create business value from data, you need a full spectrum of skills in statistics, technology, economics, and management. This motivated the Department of Economics and CEU Business School to team up to create a new program that responds to an existing business need."

In research, CEU's research centers and associated faculty have been increasingly successful in grant applications for innovative research topics. Most recently, the Center for Eastern Mediterranean Studies and the Cognitive Development Center won European Research Council (ERC) grants starting in fall 2015, bringing the number of active ERC projects to 11. CEU has already



secured €25 million for the next five years from the ERC alone. While funding for social sciences under the European Commission's Horizon 2020 program has been cut, researchers from the Center for Network Science, Center for Policy Studies, Center for European Union Research, as well as the Departments of Political Science and Sociology successfully obtained €1.3 million for six collaborative projects. The Department

of Gender Studies won Marie Curie European Training Network program funding, enabling the hire of researchers in the field of gender and cultures of equality.

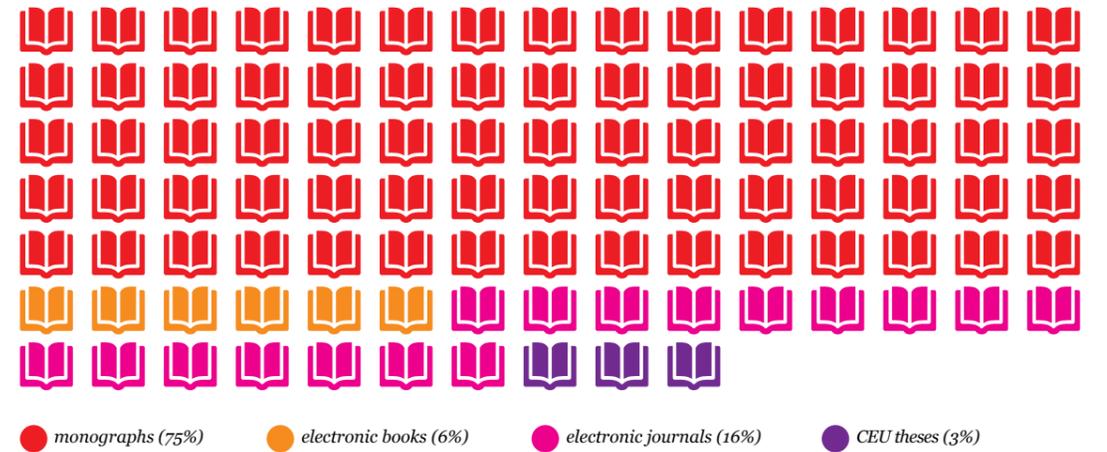
New research grants secured in 2014-15 total €8.5 million. **CEU research is cutting-edge and high-impact.** The Center for Ethics in Law and Biomedicine (CELAB), which celebrated its 10th anniversary in 2015, works on pan-European projects addressing topics such as the challenges for EU legislation on cell-based regenerative medicine, and the issues surrounding neuro-enhancement. The Social Mind Center, established in fall 2014 to investigate the link between sociality and cognition, hosts two ERC grants, including an €8.6 million Synergy Grant in cooperation with the Cognitive Development Center (CDC) that was awarded in the previous academic year. The CDC hosts three additional



DIANE GERACI
Director of the CEU Library

"Libraries are great promoters of the democratization of information. As the CEU Library expands into a new, modern space, it will become even more vital to the intellectual life of the CEU community and to other researchers in Budapest, Central and Eastern Europe, and well beyond."

CEU LIBRARY COLLECTION: OVER 280,000 ITEMS



ERC grants. CEU has a special partnership with the Open Society Foundations that is also reflected in significant support for key projects related to the mission of the University, including applied research in the social sciences, humanities, policy, law, and management.

The Yehuda Elkana Center for Higher Education Research, founded in 2015, will be the new home of a joint project with the Higher Education Support Program (HESP) of the Open Society

Foundations that has assisted universities in Myanmar with curriculum development and balancing teaching and research, via faculty exchange and advised on **university autonomy**. CEU Provost and Pro-Rector Liviu Matei, founder of the Center, led a group of higher education experts including HESP colleagues in a spring 2015 trip to Yangon, during which they met with Nobel Peace Prize winner and Burmese politician Aung San Suu Kyi, chair of the country's Parliamentary Committee on Education Reform.

2002

First CEU fellowship funded by CEU alumni is offered to the highest-ranking applicant in Sociology

2003

CEU awards first honorary doctorate to Paul Ricoeur, professor emeritus of the University of Paris X-Nanterre, and of the University of Chicago

INTERNATIONAL FACULTY AND STAFF

399
FACULTY

49
COUNTRIES

846
STAFF

48
COUNTRIES

CEU also reaches out to the academic sphere with its publishing arm, CEU Press, a member of the Association of American University Presses. In fall 2015, a CEU Press book on underground literature crossing the Iron Curtain was awarded the University of Southern California Book Prize in Literary and Cultural Studies.

As part of a commitment to promote and develop new activities that encourage cross-disciplinary teaching and research, prompt new forms of civic engagement, and enhance the academic profile of CEU, the University has embarked upon a major new endeavor that will shape its future intellectual direction. **The Intellectual Themes Initiative** was launched in fall 2015 with an initial call for proposals under the four themes: social mind, inequalities and social justice, energy

and society, and governance. Groups of faculty, researchers, and students from multiple departments and schools were invited to submit proposals under the four themes for CEU seed funding, with priority given to projects that have a high potential for interdisciplinary development and external engagement of the University.

The first round of proposals included research and curriculum development on energy transitions, and scholarships to attract doctoral-level researchers in the field of memory and pedagogy. The Initiative will award funding in several rounds of calls based on the decision of the selection committee, comprised of CEU faculty and leadership and chaired by Professor Helga Nowotny, former president of the European Research Council.

2004

CEU granted U.S. accreditation by the Middle States Commission on Higher Education

2005

CEU granted Hungarian accreditation by the Hungarian Accreditation Committee

2009

Newly elected President and Rector John Shattuck welcomes the largest and most diverse group of new students in CEU's history

In parallel, a series of university-wide interdisciplinary seminars was launched as a forum for faculty members and doctoral students from across the University to debate advanced and timely topics. Seminars held to date include "Policymaking in the Age of Cognitive Science," with faculty from the Departments of Political Science, Philosophy, and Cognitive Science, and "Closing Space for Civil Society."

CEU also aims to ensure that its doctoral students gain key skills for a successful career within or outside academia. The new **Global Teaching Fellowship Program**, launched by the Academic Cooperation and Research Support Office (ACRO) this year, has sent its first group of select doctoral students and recent PhD graduates to teach at partner universities in Central Asia and Indonesia, and the program is expanding quickly, including universities in Europe and Asia.

ACRO also assists doctoral students to find external funding, coaching them on proposal writing and grant management. Separately, the Center for Teaching and Learning (CTL) launched a program for students to learn teaching and curriculum development skills and develop an electronic portfolio. In addition, CEU's Career Services Office began a professional skills program to teach public speaking, project management, leadership, and negotiation techniques to doctoral students.

TIJANA KRSTIC

Associate Professor in the Departments of Medieval Studies and History; Research Fellow at the Center for Eastern Mediterranean Studies

"The bureaucratic aspects of ERC grant application and management can be really trying for academics, but the dedicated staff at the ACRO office at CEU makes it all so much easier. CEU also has senior faculty sitting in panels awarding grants to new generations of researchers. That's a huge resource."





CEU also provides **opportunities for talented undergraduate students** who may be interested in graduate study at CEU to gather and present at student-organized conferences. In 2014-15, the Departments of History, Medieval Studies, Philosophy, and Legal Studies each held undergraduate conferences. The Department of Sociology and Social Anthropology hosted a graduate conference entitled "Hope

and (Im)mobility in the Pursuit of Change." The Center for Eastern Mediterranean Studies held an event on "Ideology, Knowledge, and Society in the Eastern Mediterranean." The Doctoral School of Public Policy, Political Science and International Relations hosted its 10th doctoral conference.

A new recruitment strategy involving increased outreach and communications efforts via students, faculty, partner institutions, alumni, and the media helped prompt a 40 percent jump in applications to degree programs for the 2015-16 academic year. Applications were received from a record 141 countries.

Continuing its commitment to high-quality and innovative teaching, CEU presented the fourth annual European Award for Excellence in Teaching in Social Sciences and Humanities in fall



LIVIU MATEI
Provost and Pro-Rector;
Professor at the School of Public Policy

"From the beginning CEU has been dedicated to promoting open society. It has pursued this mission through research, research-based teaching, and civic commitment. In the early years, open society was primarily understood in the context of the post-communist transition. We are now taking a fresh look at what it means to be a university dedicated to open society."

CEU SCHOLARSHIPS AND RESEARCH FUNDING

OVER €13 MILLION
Scholarship Support

OVER €9 MILLION
In Research Funds

2015 to Dr. Shakuntala Banaji of the London School of Economics and Political Science; the award is accompanied by the Diener Prize. CEU also recognized **quality teaching and commitment to the University's mission** with the presentation of the first Distinguished Teaching Awards in fall 2015 to Tibor Tajti, professor in the Department of Legal Studies, and Levente Littvay, associate professor in the Department of Political Science.

CEU alumni are making a difference in 131 countries around the world. Georgia's first female Defense Minister, Tinatin Khidasheli, graduated from CEU in political science in 1996. Uchenna Emelonye, a 2004 graduate in legal studies, works toward the rule of law in Africa as the Representative of the United Nations High Commissioner for Human Rights in Uganda.

Bermet Tursunkulova, a 1999 graduate in international relations, is responsible for higher education policy in Kyrgyzstan as Deputy Minister of Education and Science. Performance artist and painter Selma Selman, who completed the Roma Graduate Preparation Program in 2015, is pursuing a master's in visual arts at Syracuse University, to name just a few success stories.

Alumni have also been giving back to CEU, remembering generous scholarship assistance they received for their own education. The CEU Alumni Scholarships program has raised enough funds from alumni to provide scholarships to 156 students from around the world since 2001. The current alumni campaign aims to raise a total of \$1 million from alumni by the end of the anniversary year.

2009

George Soros delivers five lectures encompassing a lifetime of practical and philosophical reflection, broadcast to universities on four continents and published by Barnes & Noble

2010

CEU launches 20th anniversary focused on two interdisciplinary themes: self-reflection of the disciplines and the social responsibility of academia

Google and CEU co-sponsor international conference "Internet at Liberty 2010"



CEU CAMPUS REDEVELOPMENT PHASE I

5

-floor library
with multi-
media lab

380

-seat
auditorium

6

flexible-use
conference
spaces

25

technology-
enabled
classrooms

2,000

plantings in
public roof
garden

The University's redevelopment plans include an ambitious building project, now in full swing, to renovate its downtown Budapest campus. With the first phase slated for completion in 2016, the project aims to provide CEU with a **bold and welcoming public presence, open and interconnected spaces, cutting-edge technology,** flexible classrooms, and collaborative student spaces, all of which will encourage open debate, public engagement and a lively, cohesive campus.

The campus project is not only providing new and efficient space for learning and the exchange of ideas. It will preserve the buildings' architectural character and historical significance, and promote green building standards, in line with CEU's commitment to sustainability. In June 2015, CEU became the first institution of higher

education in Central and Eastern Europe to receive "very good" status for its campus design from BREEAM, the world's leading assessment method for sustainable buildings. The design, by award-winning Irish architects Sheila O'Donnell and John Tuomey, makes use of natural light and shading to save energy, incorporates rooftop gardens and plentiful bike parking, and reduces reliance on mechanical heating and cooling. The first two buildings, at Nador utca 13 and 15, will open in summer 2016.

CEU has also taken steps to increase sustainability at its existing buildings, including promoting recycling, installing hydration stations, and raising awareness of excessive waste. CEU leads a U.S. Department of State-funded project to support a Sustainable University Network

2011

20th anniversary Alumni Campaign raises funds for 20 student scholarships for 2011-12

CEU establishes the European Award for Excellence in Teaching in the Social Sciences and Humanities

Department of Cognitive Science established

School of Public Policy established

of student environmental groups in Hungary. The new building at Nador utca 15, featured on the cover of this report, will provide a new home for the CEU Library, which boasts the largest collection of English-language materials in the region. The CEU Library will continue its **tradition of supporting openness and creation of knowledge** and providing an exceptional corpus of print and online research collections, enhanced by new information technologies for media and digital literacy.

A new auditorium and accompanying conference space will more than double CEU's capacity for hosting lectures and performances. CEU is already a hub of international gatherings – it hosted 700 public events in 2014-15 alone. Noted speakers included best-selling author Cory Doctorow, Hungarian-American sociologist and author Mihaly Csikszentmihalyi, Prezi found-

er and CEO Peter Arvai, Pulitzer Prize-winning biographer of Martin Luther King, Taylor Branch, American broadcast journalist Callie Crossley, NAACP Legal Defense and Educational Fund President Sherrilyn Ifill, and Japanese corporate leader Tadashi Yanai. The new, expanded facilities will enhance CEU's role, providing even more opportunities for open debate and discussion about the issues of our time.

EVA FODOR

Associate Professor in the Department of Gender Studies

"CEU is prominently positioned to address the issue of ethnic inequalities, that is, the plight of the Roma community. Faculty from different disciplines study intersections of inequality and find innovative ways to discuss these intersections."





LEADERS _
CHANGEMAKERS _
SUPPORTERS _

Academics and Research

Schools & Departments

- CEU Business School
- Department of Cognitive Science
- Department of Economics
- Department of Environmental Sciences and Policy
- Department of Gender Studies
- Department of History
- Department of International Relations
- Department of Legal Studies
- Department of Mathematics and its Applications
- Department of Medieval Studies
- Nationalism Studies Program
- Department of Philosophy
- Department of Political Science
- Department of Sociology and Social Anthropology
- Doctoral School of Political Science, Public Policy and International Relations
- School of Public Policy

Programs & Support

- Center for Academic Writing
- Center for Teaching and Learning
- CEU Library
- CEU Press
- CEU Summer University

- Human Rights Initiative
- Institute for Advanced Study
- Roma Access Programs
- Vera and Donald Blinken Open Society Archives

Research & Policy

- Asia Research Initiative
- Center for Business and Society
- Center for Climate Change and Sustainable Energy Policy
- Center for Conflict, Negotiation and Recovery
- Center for Eastern Mediterranean Studies
- Center for Ethics and Law in Biomedicine
- Center for EU Enlargement Studies
- Center for European Union Research
- Center for Integrity in Business and Government
- Center for Media, Data and Society
- Center for Network Science
- Center for Policy Studies
- Center for Religious Studies
- Cognitive Development Center
- Initiative for Regulatory Innovation
- Institute for Entrepreneurship and Innovation
- Past Inc., Center for Historical Studies
- Social Mind Center
- Yehuda Elkana Center for Higher Education

2012

CEU awards honorary doctorate to former CEU President and Rector Yehuda Elkana in recognition of his outstanding scholarly contributions and academic leadership

2013

Alumni Campaign reaches milestone of half a million dollars in total alumni donations

Global Network of Support

CEU gratefully acknowledges our more than 650 donors and philanthropic partners worldwide. Our global funding network includes alumni and private individuals as well as corporate, foundation, and government grantmakers. Together, our supporters' generous annual, project, and endowed-fund investments ensure that the University and its array of programs develop and strengthen year after year. Members of our 2015 alumni leadership giving societies and key institutional supporters for the 2014-15 academic year are recognized below.

LOYALTY SOCIETY*

Alumni contributing for three or more consecutive years

Alphia Abdikeeva | **LEGS** 2000

Bojan Aleksov | **HIST** 1999

Tomas Andriuskevicius | **ECON** 1998

Marina Arabidze | **ENVS** 2008

Hanna Asipovich | **POLS** 2005

Virag Ilona Blazsek | **LEGS** 2010

Marianna Bolshakova | **LEGS** 1998

Dario Borkovic | **IREs** 2001

Olena Borysova | **ENVS** 1993

Sergiu Botezatu | **ECON** 1994

Jaroslav Burger | **ENVS** 1992

Octavian Vladimir Carare | **ECON** 1995

Alina Carare | **ECON** 1995

Jerzy Celichowski | **IREs** 1998

Daniel Chamberlain | **POLS** 2003

Catalin Cosovanu | **IREs** 1997

Joerg Forbrig | **POLS** 1998

Yael Ohana | **POLS** 1998

Yevgen Groza | **ENVS** 2001

Jennet Gummadova | **ENVS** 1998

Jiri Huml | **ECON** 1992

Karima Jambulatova | **GENs** 2002

Emilia Jamrozak | **MEDs** 1997

Damir Karbic | **MEDs** 1994

Izabela Karpowicz | **ECON** 1998

Peter Katuscak | **ECON** 1998

Margarita Klochkova | **POLS** 2010

Laszlo Kojnok | **LEGS** 2005

Olga Kudryashova | **ENVS** 1999

Piret Kuldna | **ENVS** 2005

Svetlana Kulikova | **POLS** 1995

Matej Kurian | **POLS** 2009

Suzana Lecek | **HIST** 1994

Aari Lemmik | **IREs** 1999

Karyna Loban | **LEGS** 2009

Camelia Lungu | **SOCI** 1998

Oleh Lychkovskyy | **BUSI** 2006

Anna Markina | **SOCI** 1995

Nicolas Mirabaud | **BUSI** 2008

Anton Nakov | **ECON** 2000

Calin Nicolae | **ECON** 2000

Jahor Novikau | **IREs** 1998

Natalya Novokreschenova | **LEGS** 2008

Vesna Petrovic | **ENVS** 1998

Dana Popa | **ECON** 1998

Igor Prochazka | **SEES** 2000

Evgueni Rarov | **POLS** 1996

Nina Rozhanovskaya | **POLS** 2007

Hristo Sabev | **ENVS** 2000

Boryana Sabeva | **LEGS** 2000

Olga Serebryanaya | **POLS** 1998

Garry Severine | **POLS** 1997

Mikheil Shavtvaladze | **POLS** 2010

CEU hosts its first Sustainability Festival, linking members of the University community with local environmentalist groups

CEU and the Open Society Foundations' International Higher Education Support Program launch partnership with universities, public authorities and civil society in Myanmar on higher education policy reform and faculty and curriculum development

* Recognizing cumulative support from alumni society members as of November 16, 2015.



- Yakov Shchukin | **POLS** 1998
- Xenia Shevnina | **POLS** 2004
- Gabor Sitanyi | **ECON** 2006
- Corina Stetiu Jump | **ENVS** 1991
- Csaba Roland Toth | **ECON** 2002
- Ruxandra Trandafoiu | **NATI** 1999
- Vesselin Urmanov | **LEGS** 2001
- Giel Verbeeck | **ECON** 1997
- Ilya Yablokov | **NATI** 2009
- Mikolaj Zaleski | **LEGS** 2002

MILESTONE SOCIETY*

Alumni whose contributions total \$2,000 or more

- Bakhtiyor Abdulhamidov | **LEGS** 1999
- Gusztav Bacher | **LEGS** 2001
- Biljana Bakic-Pawlak | **LEGS** 1994
- Ruslanas Bronikovas | **LEGS** 1998
- Nadir Burnashev | **ECON** 1995
- Peter Cunningham | **IREs** 1997
- Borbala Czako | **IMCE** 1990
- Nerijus Dagilis | **ECON** 1998
- Ylber Dauti | **LEGS** 1999
- Mirko Djordjevic | **LEGS** 1995
- Mathias Eklof **
- Robertas Galkus | **IREs** 2001
- Peter Grishin | **ECON** 2000
- Armin Haeberle | **POLS** 2005
- Sorin Ionita | **POLS** 1997

- Nana Janashia | **ENVS** 1997
- Tijana Kojovic | **LEGS** 1997
- Andrey Kolokolnikov | **ECON** 2006
- Konstantin Kurganov | **LEGS** 1994
- Bruce Lasky | **LEGS** 2003
- Monica Macovei | **LEGS** 1993
- Cristina Marzea | **IREs** 1998
- Zvonimir Mataga | **LEGS** 2002
- Anu Mataga | **LEGS** 2002
- Isabelle Misic | **LEGS** 1997
- Ashot Navasardyan | **POLS** 1999
- Iryna Nikolaieva | **LEGS** 1998
- Dragos Petre | **ECON** 2002
- David Rosen | **POLS** 1997
- Zulfiya Sabirova | **GENs** 1997
- Serge Sych | **IREs** 1997
- Matija Vojnovic | **LEGS** 2003
- Zuzana Vojtekova | **IREs** 2004
- Gabor Zamaroczy | **ENVS** 2005

CORPORATE AND
FOUNDATION SUPPORTERS

- Academy of Korean Studies
- The American Chamber of Commerce in Hungary
- Art Group Marketing Kft.
- The Capital Group Companies Charitable Foundation (MG)
- Central Europe Foundation
- Dutch Jewish Humanitarian Fund

- Ford Foundation
- Fondation pour la Memoire de la Shoah
- Friedrich-Ebert-Stiftung, Budapest
- Fritz Thyssen Foundation
- Heineman Russell Family Foundation
- The Hyman Levine Family Foundation: L'Dor V'Dor
- John D. and Catherine T. MacArthur Foundation
- Josiah Macy Jr. Foundation (MG)
- The Korea Foundation
- Leverhulme Trust
- Lydia Press Memorial Fund
- The NASDAQ OMX Group Educational Foundation, Inc.
- Northwestern Mutual Foundation (MG)
- Open Society Foundations
- Pallas Athene Domus Scientiae Alapítvány
- Rothschild Foundation (Hanadiv) Europe
- Siemens AG
- Sigrid Rausing Trust
- Center for Global Communication Studies, University of Pennsylvania
- The VELUX Foundations
- Volkswagen Foundation

2014

CEU's Roma Access Programs celebrate 10 years of Roma advancement. The Ford Foundation, the National Endowment for Democracy, and Sigrid Rausing Trust support the development of a CEU-wide research and community engagement program on Roma-related issues

CEU commemorates the Hungarian Holocaust Memorial Year by hosting three conferences exploring the Holocaust's origins, personal memories, and genocide prevention

* Recognizing cumulative support from alumni society members as of November 16, 2015.
** Friend of CEU contributing to the Alumni Campaign.

GOVERNMENT AND
INTERNATIONAL AGENCIES

- Center for Economic Research and Graduate Education – Economics Institute
- Central European Exchange Program for University Studies
- Council of Europe
- European Commission 6th, 7th, and Horizon 2020 Framework Programmes for RTD
- European Commission ERASMUS+ Programme
- European Commission Life Long Learning Programme
- European Cooperation in Science and Technology (COST) Action Programme
- European Research Council (ERC)
- International Social Science Council
- International Visegrad Fund
- National Endowment for Democracy (NED)
- Natural Resource Governance Institute

- United Nations Development Programme
- United Nations Environment Programme
- United States Agency for International Development (USAID)
- U.S. Department of Defense
- U.S. Department of State

SPECIAL CONTRIBUTORS

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- Anonymous (2)
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- Mary P. McPherson
- Stephan Mergenthaler
- Pierre Mirabaud
- Peter and Patricia Nadosy

NILOFER KHAN HABIBULLAH

MA Student at the School of Public Policy;
Author of the poem "Diversity," cited below

"During our journey, you begin to see how diversity is what clips you free from your attachments, so you may move ahead without any lament; During our journey, you come to appreciate all that makes you 'you,' because everybody else is taken and there exists only one person like you..."



- Marc Nathanson
- Matthew and Ann Nimetz
- Pacific Council of International Policy
- Blaise and Aniko Pasztory
- George E. Pataki
- James Plumtree
- David Ruderman
- John Shattuck and Ellen Hume
- Tamiko Soros
- Robert Soros
- Christopher Stone
- Miklos Tamasi
- UJA-Federation of NY
- Scott Ury
- 1% Contributors*

GEORGE SOROS LEADERSHIP FUND - FOUNDING CONTRIBUTORS

- Anonymous (2)
- Hushang and Shahla Ansary
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- Halina and Roman Frydman
- Zorana Gajic
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- Dina Levit
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- Martha Loerke
- Camelia Lungu
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- Craig Zelizer

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We appreciate every gift to Central European University and have made every effort to ensure the accuracy of this list. Please inform us of any corrections by contacting Nora Erdei, Development Operations Officer, at erdein@ceu.edu.

CEU Business School celebrates its 25th anniversary

2014

CEU hosts seven fellows from Myanmar, and compiles a handbook for Myanmar authorities on legislation to enshrine the principle of university autonomy into law

CEU launches the Humanities Initiative as part of its commitment to the humanities and interdisciplinary teaching and research

(MG) indicates Matching Gift

* Hungary's 1% law enables taxpayers to donate 1% of their personal income tax to charity. CEU thanks all who contributed their 1% to the University.

CEU'S GLOBAL NETWORK

1,380 students from **97** countries

13,000+ alumni in **131** countries

650 supporters in **54** countries



MARGARYTA RYMARENKO

PhD Student at the Doctoral School of Political Science, Public Policy and International Relations

"There's a lot going on in Ukraine right now, and it would be exciting to be part of this big change in my country. I would like to teach in Ukraine, or get involved in education management. There are things you can borrow from CEU – it's about initiative, about encouraging students to do exciting things."

Toward a New Financial Model

CEU pursues its open society mission through high-level research, research-based teaching and learning, and civic commitment activities. To achieve its ambitious objectives in these areas, the University works continuously to mobilize the necessary resources. As a private university with a public mission, it strives to secure a sound and sustainable financial base.

CEU's funding model is distinct from other universities, because of its profile, mission, and history. A key characteristic of CEU is its extraordinarily large student financial aid program, which aims to provide talented students from around the world an opportunity for graduate study and encourage them to pursue careers informed by a concern for developing open societies. This model has historically relied significantly on the generosity of the founder and the University's endowment.

As the University has developed over 25 years, and as the external environment has changed, there is now a need to move toward a new

financial model to ensure long-term sustainability, excellence in its current activities also due to changes in the environment, and new resources for new developments.

To this end, CEU has assertively controlled costs and increased revenues over the past several years, and continues to work toward increasing efficiency of its operations. Major efforts in development, alumni relations, and research grants support, including enhanced staffing, have substantially increased CEU's annual fundraising capacity, and laid the groundwork for fundraising to become a pillar of the new financial model.

This new financial model is central to a new six-year budget plan approved in fall 2015 by the Board of Trustees. The plan allows for increased spending from the endowment, for a limited period, to fund major new projects. At the same time, it sets an aggressive funding target, building on the momentum of the 25th anniversary year, 2016.

2014

CEU launches Europe's first doctoral program in network science

CEU Business School becomes first institution in the region to receive a grant from the NASDAQ OMX Educational Foundation

CEU launches *Frontiers of Democracy*, a far-reaching initiative that aims to promote open debate, discussion, and exchange of ideas about the challenges facing democracy today

INCOME

Annual draw from the CEU endowment fund	38,033,886	69.3%
Tuition income and student fees (including Erasmus Mundus and other third-party sources)	3,199,441	5.8%
External grants for student stipends	1,220,033	2.2%
Private support	1,621,295	3.0%
Grants for special, extension and research projects (including grants from EU, OSF and other foundations)	5,665,572	10.3%
Other income (CEU Press, overhead from externally funded research projects, other revenues)	5,166,911	9.4%
Use of reserves	7,769,734	12.4%
Financial revenues (interest income from banks, etc.)	8,832	0.0%
Total income	€62,685,704	100.0%

EXPENSES

Instruction (all academic departments)	22,721,983	36.2%
Internally funded research and research-related travel of CEU faculty and students	517,169	0.8%
Academic support units (including Library)	2,646,454	4.2%
Institutional support (all administrative units, medical center, support for employees' children)	5,744,718	9.2%
Audit and insurance fees	91,793	0.1%
IT operating expenses and IT investment	2,575,000	4.1%
Student services, alumni and career services	1,541,274	2.5%
Student financial aid, activities and student exchange program	5,336,172	8.5%
Development	406,557	0.6%
Open Society Archives	1,098,198	1.8%
Summer University	311,315	0.5%
Plant operations, maintenance, building investment	6,655,614	10.6%
CEU research centers	1,161,614	1.9%
CEU Press	432,105	0.7%
Extraordinary costs for restructuring	41,344	0.1%
Taxes payable	1,086,541	1.7%
Special outreach and research projects	6,975,853	11.1%
Financial expenditures (bank charges, repayment of loans)	353,827	0.6%
CEU Campus redevelopment project	2,602,693	4.2%
Supplementary pension-related expenses	385,481	0.6%
Other expenses	0	0.0%
Total expenses	€62,685,704	100.0%

CEU is a private not-for-profit university organized as a group of legal affiliates, operating under a unified management led by the President and Rector and supervised by the CEU Board of Trustees. The above reflects a consolidated financial statement for Academic Year 2014-15.

Governance

CEU is governed by a distinguished Board of Trustees with general responsibility for the overall strategy, activities, budget, property, and assets of the University.

UNIVERSITY LEADERSHIP as of July 31, 2015

JOHN SHATTUCK _ President and Rector

LIVIU MATEI _ Provost / Pro-Rector

LASZLO KONTLER _ Pro-Rector for Social Sciences and Humanities and Hungarian Affairs

BOARD OF TRUSTEES as of July 31, 2015

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JOHN SHATTUCK _ CEU President and Rector

ALEXANDER SOROS _ Alexander Soros Foundation

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CHRISTOPHER STONE _ Open Society Foundations

LEGAL RECOGNITION AND ACCREDITATION IN THE UNITED STATES

CEU is organized as a graduate American institution, governed by a Board of Trustees. It was incorporated in the State of New York as a not-for-profit university. CEU has an absolute charter from the Board of Regents of the University of the State of New York, for and on behalf of the New York State Education Department. In the United States, CEU is accredited by the Middle States Commission on Higher Education: 3624 Market Street, Philadelphia, PA 19104, USA.

HUNGARIAN ACCREDITATION

In Hungary, CEU is recognized as a Hungarian private higher education institution under the name Közép-európai Egyetem (the Hungarian name for Central European University). The joint resolution on the accreditation of CEU by the Hungarian Higher Education Council and the Hungarian Accreditation Committee dates back to 2005. A law passed by the Hungarian Parliament in 2004 created the legal basis for the state recognition of CEU in Hungary.

CEU 25TH ANNIVERSARY EVENTS

June 23, 2016 Making Democracy Work

June 24, 2016 Celebrating CEU's Founding Vision

June 25, 2016 CEU's 25th Commencement Ceremony

June 25, 2016 CEU at 25: A Celebration of Music from Central Europe

CENTRAL EUROPEAN UNIVERSITY

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